



MVFA Board Meeting Agenda

May 16, 2023, at 10:00 a.m.

DTMB State Facilities Administration, Conference Room 7
3111 W. St. Joseph Highway, Lansing, MI 48917

via Microsoft Teams, 1.248.509.0316, ID: 824 465 815#

Agenda Item		Time	Action	Presenter
1.	Pledge of Allegiance	10:00 am	-	David Henry
2.	Attendance Roll Call	10:00 am	-	David Henry
3.	Adoption of Agenda for May 16, 2023	10:00 am	Action	David Henry
4.	Public Comment (limit to 3 minutes)	10:05 am	-	David Henry
5.	Approval of Proposed Minutes from January 17, 2022	10:10 am	Action	David Henry
6.	Executive Director's Report 6.1 Introduction of MVFA Board Member Adam Hollier 6.2 Update on Status of Board Appointments (2) 6.3 NASVH Summer Conference, Austin, July 24-28 6.4 Update on the Replacement Facility for MVH D.J. Jacobetti 6.5 Update on the Operational Status of MVH by COO Steve Rolston 6.6 Update on the Operational Status of the MVH at Chesterfield Township by Administrator Jennifer Manning 6.7 Update on the Operational Status of the MVH D.J. Jacobetti by Administrator Ron Oja 6.8 Update on the Operational Status of the MVH at Grand Rapids by Administrator Carly MacDonald	10:15 am	-	Anne Zerbe
7.	Committee Updates 7.1 Executive Committee 7.1.1 Revision of Bylaws 7.1.2 Committee Realignment 7.2 Budget and Financial Oversight Committee 7.3 Governance and Advocacy Committee 7.3.1 Annual Review of the Board Policy #4 7.4 Outreach and Fund Development Committee 7.4.1 Board Members to Expand Sponsorship Opportunities	11:00 am	Action	David Henry Brad Slagle David Rutledge Ryan Engle
8.	New Business 8.1 Follow-Up DirectorPoint Retiring	12:00 pm	-	
9.	Public Comments (limit to 3 minutes)	12:15 pm	-	David Henry
10.	Board Comments	12:30 pm	-	David Henry
11.	Closed Meeting Session	12:45 pm	-	David Henry
12.	Adjournment	1:00 pm	Action	David Henry



**MICHIGAN VETERANS' FACILITY AUTHORITY
BOARD OF DIRECTORS MEETING**

January 17, 2023

10:00 a.m.

PROPOSED MINUTES

A meeting of the Michigan Veterans Facility Authority (MVFA) Board of Directors was called to order at 10:00 a.m. by Chair David Henry. The meeting was conducted at the DTMB State Facilities Administration Building, 3111 W. St. Joseph Highway, Lansing, MI 48917.

1. Pledge of Allegiance

2. Attendance Roll Call

Chair Henry called for a roll call of members present.

The following MVFA Board of Directors were present: David Henry, Mary Naber, David Rutledge, MaryAnne Shannon, Brad Slagle, Barry Walter, Larry Yachcik

Excused Absence: Ken Robbins

Michigan Veteran Homes (MVH) Executive Leadership Team: Anne Zerbe, Beth Simonton-Kramer, Ryan Engle, Tiffany Carr

Virtual Guests: Jodi Thompson, Melissa Velie, Steve Rolston, Ron Oja, Jennifer Manning, Carly MacDonald, Jason Geissler, Mark Wolf, Erica Bobrowski, Chris LaJoie, Mike Hasson, Niki Wheeler, et al.

3. Adoption of Agenda

Naber, seconded by Shannon, motioned to accept the meeting agenda dated January 17, 2023, as presented. The motion passed 7-0.

4. Public Comment

None

5. Approval of Proposed Minutes

Slagle, seconded by Shannon, motioned to adopt the minutes from the November 15, 2022, meeting. The motion passed 7-0.

6. Executive Director's Report

- **Update on the Replacement Facility for MVH D.J. Jacobetti, Anne Zerbe, CEO/ED**
 - Zerbe reported that we have selected the architects and have partial contracts in place for the preliminary design and construction and environmental. Perkins Eastman has designed other state veteran homes and worked on the VA CLC design guide. Christman is the construction management team. Contracts are not fully approved because the VA has not released the priority list, which determines whether we will receive the VA match. The design will be very similar to MVHCT and MVHGR, taking into account lessons we've learned and suggestions from staff. Critical at this time is finalizing the land so we can do the environmental, which are due in June.

- **Update on MVH Operations, Steve Rolston – MVH COO**
 - Rolston reports that the homes are moving from a focus on opening and transitioning to new homes to a focus on normalizing operations.
 - Grand Rapids has reduced VA recognized beds to 128; now all beds are in the new home, and none remain in the old buildings.
 - Jacobetti has reduced VA recognized beds reflecting its census of 114 and DOM census of 3.
 - The homes are working on developing sharing agreements with the VA. The lack of a sharing agreement was a survey citation for Grand Rapids; the VA wants to ensure proper billing and eligibility.
 - Naber asked about current staffing levels, retention, etc., and mentioned that recruitment is an issue in this industry nationwide. Rolston reported that we have vacancies at all three homes, and licensed nurses are the area of concern. We have contract staff in place at MVHCT and MVHGR. The primary issue is that our salaries are not competitive. Non-licensed staff vacancies are not critical.
 - Shannon suggested looking into CENA programming, training programs through Michigan Works or area high schools.

- **Update on MVH at Chesterfield Township – Jennifer Manning, Administrator**
 - Manning reports a census of 90 and a goal of 120, keeping 8 COVID unit beds open. MVHCT has a staff positive but no positive members at this time.
 - The home is awaiting its annual CMS survey. The 16-month window was December.
 - Zerbe reports that the State has funded the Maintenance building at MVHCT.

- **Update on MVH DJ Jacobetti – Ron Oja, Administrator**
 - Oja reported a COVID outbreak of 22 members and 17 staff at MVHDJJ, noting that the current strain is particularly contagious. This experience was not unexpected considering members returning from leaves of absence over the holidays and the number of shared member rooms. The symptoms have been fairly benign, and MVHDJJ has treatments in-house for any members who need them.

- CMS survey revisits have been cleared, and MVHDJJ is in compliance.
- **Update on MVH at Grand Rapids – Carly MacDonald, Administrator**
 - MacDonald reports a current census of 120 with a capacity of 128. MVHGR is reserving 1 bed for a COVID room; the COVID plan update was approved by the State. This means all members will stay in the new building.
 - There are no COVID positive members at this time, but there are a few staff positives trickling in.
 - MVHGR had a virtual VA survey in November. There were 3 concerns, all administrative: Drug eligibility percentages, sharing agreement, and a required form VA 10-460 for each eligible veteran. All concerns have been corrected. There were no concerns in Life Safety or Clinical areas.
 - CMS visited the Home to review a Facility Reported Incident (FRI) concerning staff-to-member abuse and substantiated the incident at a D level. The Plan of Correction has been completed, educating all staff to monitor their tone and body language. The Board discussed the Homes' procedures for reporting, documenting, and investigating incidents, and Carly noted that a relevant issue here was the 6-month delay from the event to the State's investigation.
 - Henry asked about current PPD rates, and Rolston answered that our staffing is higher than Five Star levels due to the logistics of ramping up new buildings and that staffing was a primary focus in the normalizing of our operations.

7. MVH Committee Updates

- **Executive Committee**
 - Chair Henry offered a welcome to new member Barry Walter. Walter is a U.S. Army veteran who served in Vietnam, then worked as a veteran service officer through the VFW, focusing on the benefits arena, mental health services and long-term care.
 - The Board discussed nominations for board officer positions and whether to separate the Secretary and Treasurer roles.

Rutledge moved, seconded by Shannon, to continue with our current officers in their current positions. The motion failed 3-4.

Yachcik moved, seconded by Shannon, to split the Secretary/Treasurer into two positions. The motion passed 7-0.

- Nominations for officers:
 - Chair: David Henry
 - Vice Chair: Mary Naber
 - Secretary: MaryAnne Shannon
 - Treasurer: Brad Slagle
 - All confirmed that they would serve.

Rutledge moved the slate of nominated officers, seconded by Naber. The motion passed, 7-0.

- **Budget and Financial Oversight Committee**

- The committee met on January 4. Thank you to Christine Apostle and DTMB for all their work. FY22 numbers are not yet final due to late changes, for example, Medicaid funds came in higher. This year, we used a supplemental, carryforward, and COVID funds to balance. These funds are not in FY23 budget, so that remains unbalanced. Staff have submitted needs for General Fund based on current operations and is working on a report to outline our efforts to reduce General Fund needs. Given rising health care costs, we will likely continue to need some level of General Fund support. Other State Veteran Homes that were General Fund neutral, have become reliant on General Funds since COVID. The Board discussed the budget process and how to manage the budget requests.
- Shannon requested a dashboard showing cost of care per member, over time, breaking out labor costs. Henry stated that a three-year projection is the standard in the healthcare industry.
- Donated funds totaled \$500k in FY22. These are funds specifically for member enrichment.
- The OAG audit report for FY21 is out and has one finding concerning oversight of cash handling and timeliness of reconciliations. The FY22 report is ongoing but should be closing in a month or two. The Board discussed having a Board member present at the audit exit conferences and suggested that Brad attend.

- **Governance and Advocacy Committee**

- The Board is sending two board members to Washington, D.C. for the spring NASVH conference.
- Thank you to Ryan Engle for his work on coordinating Capitol Hill visits.
- The Board and staff will develop a meet and greet with new legislators.

- **Outreach and Fund Development Committee**

- Tiffany Carr reported on our donor partnerships, events in 2023, and the status of the CRM software project. Zerbe clarified that donations can only be used for member enrichment and not operating costs.
- Engle reported that the fountain project is finalized, and the next campaign is for a columbarium in the Grand Rapids cemetery. Shannon inquired if another DMVA agency should manage the cemetery and if that would open it up to all veterans.

8. New Business

None

9. Public Comment

None

10. Board Comments

- Shannon – We have one more Board position to fill. We should look into shifting the cemetery to another agency. I appreciate the support and am looking forward to serving as Secretary.
- Walter – I appreciate the welcome and look forward to service on this Board.
- Slagle – Welcome to Barry; we're glad to have you.
- Naber – Welcome Barry, and welcome MaryAnne to Secretary. Kudos to the team for doing very good work during very tough years.
- Rutledge – I appreciated being at the Grand Rapids Home, having an opportunity to be there among staff. We have great people. Thank you to all staff; we are honored to represent you. And I am thankful for people that take care of other people.
- Yachcik – I value the depth of this board and look forward to being a force of nature once we are fully staffed
- Henry – I appreciate the participation of everyone here, serving on the Board and taking the time to be here.

11. Closed Meeting Session

Slagle moved for the Board to enter a closed session under Section 8d of the Open Meetings Act to discuss property parcels for acquisition in Marquette. Seconded by Naber. Motion passed 7-0.

12. Adjournment

Upon return to open session, Naber moved, seconded by Shannon, to adjourn. Motion passed 7-0.

At 12:30 p.m., the meeting was adjourned.

MaryAnne Shannon,
MVFA Board Secretary



MVH Monthly Report Member Abuse and/or Neglect Complaints

Reporting Month/Year: April 2023

Home: MVH at Chesterfield Township

Type of Investigation:	Substantiated
Abuse	<u>0</u>
M2M Altercation	<u>0</u>
Injury - Unknown	<u>0</u>
Neglect	<u>0</u>
Elopement	<u>0</u>
Misappropriation	<u>0</u>
Mistreatment	<u>0</u>
Exploitation	<u>0</u>

Notes

Investigation #1

Type _____

Substantiated

Investigation #2

Type _____

Substantiated

Investigation #3

Type _____

Substantiated

Investigation #4

Type _____

Substantiated

Investigation #5

Type _____

Substantiated

Investigation #6

Type _____

Substantiated

Investigation #7

Type _____

Substantiated

Investigation #8

Type _____

Substantiated

Investigation #9

Type _____

Substantiated

Investigation #10

Type _____

Substantiated

Submitted by:
Administrator: Jennifer Manning



MVH Monthly Report Member Abuse and/or Neglect Complaints

Reporting Month/Year: April 2023

Home: MVH DJ Jacobetti

Type of Investigation:	Substantiated
Abuse	<u>0</u>
M2M Altercation	<u>0</u>
Injury - Unknown	<u>0</u>
Neglect	<u>0</u>
Elopement	<u>0</u>
Misappropriation	<u>0</u>
Mistreatment	<u>0</u>
Exploitation	<u>0</u>

Notes

Investigation #1

Type _____

Substantiated

Investigation #2

Type _____

Substantiated

Investigation #3

Type _____

Substantiated

Investigation #4

Type _____

Substantiated

Investigation #5

Type _____

Substantiated

Investigation #6

Type _____

Substantiated

Investigation #7

Type _____

Substantiated

Investigation #8

Type _____

Substantiated

Investigation #9

Type _____

Substantiated

Investigation #10

Type _____

Substantiated

Submitted by:
Administrator: Ron Oja



MVH Monthly Report Member Abuse and/or Neglect Complaints

Reporting Month/Year: April 2023

Home: MVH at Grand Rapids

Type of Investigation:	Substantiated
Abuse	<u>0</u>
M2M Altercation	<u>1</u>
Injury - Unknown	<u>0</u>
Neglect	<u>0</u>
Elopement	<u>0</u>
Misappropriation	<u>0</u>
Mistreatment	<u>0</u>
Exploitation	<u>0</u>

Notes

4/11/23 - Member to member altercation on Memory Care Unit. A member believed that another member had stolen his MSU t-shirt. The member left his room, wheeled up to the other member, and hit the member several times on the right shoulder with a closed fist. Staff immediately intervened, separated the members, and the nurse assessed both members to be free from any injury. An investigation and interventions were completed, and the incident was reported to State of Michigan and VA, as required.

Investigation #1
 Type M2M Altercation
 Substantiated Yes

Investigation #2
 Type _____
 Substantiated _____

Investigation #3
 Type _____
 Substantiated _____

Investigation #4
 Type _____
 Substantiated _____

Investigation #5
 Type _____
 Substantiated _____

Investigation #6
 Type _____
 Substantiated _____

Investigation #7
 Type _____
 Substantiated _____

Investigation #8
 Type _____
 Substantiated _____

Investigation #9
 Type _____
 Substantiated _____

Investigation #10
 Type _____
 Substantiated _____

Submitted by:
 Administrator: Carly MacDonald

Michigan Veteran Homes Staffing Report

<i>MVH at Chesterfield Township</i>	April 2023	May 2023	June 2023
I. Census			
Skilled Nursing Census (Monthly Average)			
Domiciliary Census (Monthly Average)			
II. Patient Care Hours			
Skilled Nursing PPD (Monthly Average)			
Licensed Nursing PPD (Monthly Average)			
CENA PPD (Monthly Average)			
# of Time Below VA Min. 2.5 PPD			

<i>MVH D.J. Jacobetti</i>	April 2023	May 2023	June 2023
I. Census			
Skilled Nursing Census (Monthly Average)	102.4		
Domiciliary Census (Monthly Average)	3		
II. Patient Care Hours			
Skilled Nursing PPD (Monthly Average)	4.838		
Licensed Nursing PPD (Monthly Average)	1.997		
CENA PPD (Monthly Average)	2.841		
# of Time Below VA Min. 2.5 PPD	0		

<i>MVH at Grand Rapids</i>	April 2023	May 2023	June 2023
I. Census			
Skilled Nursing Census (Monthly Average)	120		
Domiciliary Census (Monthly Average)	N/A		
II. Patient Care Hours			
Skilled Nursing PPD (Monthly Average)	6.68		
Licensed Nursing PPD (Monthly Average)	1.79		
CENA PPD (Monthly Average)	4.89		
# of Time Below VA Min. 2.5 PPD	0		



April 2023 Census Report, MVH at Chesterfield Township

MICHIGAN VETERAN HOMES AT CHESTERFIELD TOWNSHIP

April 2023 Monthly Census Report

Facility Census Data				
	Facility Census on Last Day of:		% of EOM Census Current Month	End of Month Average YTD
	Current Month	Last Month		
TOTAL CENSUS	102	100	n/a	91
By Care Setting				
Skilled Nursing	102	100	100.0%	91
Domiciliary	n/a	n/a	n/a	n/a
By War Era of Service				
WWII	4	4	3.9%	3
KC	13	13	12.7%	13
VNE	61	59	59.8%	52
Cold War	13	13	12.7%	12
GWE	4	4	3.9%	4
Other	0	0	0.0%	0
Dependent	7	7	6.9%	7
By Age				
Under 60	5	5	4.9%	5
60 - 79	60	61	58.8%	56
80+	37	34	36.3%	30
By Gender				
Male	90	88	88.2%	80
Female	12	12	11.8%	11

Admissions, Deaths, Discharges During Month			
	Current Month	Total YTD	Monthly Avg YTD
Admissions	5	51	7.3
Deaths	3	21	3.0
Forced Discharges (see memo)	0	0	0.0
Other Discharges	1	2	0.3

Resident Assessment & Admissions Application Processing		
	Current Month	Total YTD
Financial Reassessments Performed	12	116
Admission Applications Processed	6	66
Admission Applications Approved	6	36
Approved Applicants Admitted	5	51
Approved Applicants on Waitlist or Not Yet Ready for Admission	1	74
Admissions Applications Denied	0	1

Occupancy & Waitlist Rates					
	Avail. Beds	Waitlist	EOM Occupied	EOM % - Current	EOM % - Previous
Skilled Nursing	128	1	102	79.7%	78.1%
Domiciliary Care	n/a	n/a	n/a	n/a	n/a

MICHIGAN VETERAN HOMES AT CHESTERFIELD TOWNSHIP

April 2023 Monthly Census Report

Detailed Census Data - By Care Setting				
Skilled Nursing Census	Total Census	%	Average I & A	
70-100% or Adjudicated	54	52.9%	(of total SN census)	n/a
Veteran (not 70-100 SCD)	41	40.2%	(of total SN census)	\$3,010.10
Dependent	7	6.9%	(of total SN census)	\$2,235.24
TOTAL Skilled Nursing Census	102	100.0%	(of TOTAL census)	n/a
Domiciliary Census	Total Census	%	Average I & A	
Veteran	n/a	n/a	(of total Dom census)	n/a
Dependent	n/a	n/a	(of total Dom census)	n/a
Total Domiciliary Census	n/a	n/a	(of TOTAL census)	n/a

Detailed Census Data - Age & Gender				
Census by Age & Gender	Male	Female	Total	
Under 60	4	1	5	
60-79	58	2	60	
80+	28	9	37	
TOTAL	90	12	102	
% of Census	Male	Female	Total	
Under 60	80.0%	20.0%	4.9%	
60-79	96.7%	3.3%	58.8%	
80+	75.7%	24.3%	36.3%	
TOTAL	88.2%	11.8%	n/a	

Detailed Census Data - Era of Service & Gender				
Census by EOS & Gender	Male	Female	Total	
WWII	3	1	4	
KC	12	1	13	
VNE	60	1	61	
Cold War	11	2	13	
Gulf War Era	4	0	4	
Other	0	0	0	
Dependent	0	7	7	
TOTAL	90	12	102	
% of Census	Male	Female	Total	
WWII	75.0%	25.0%	3.9%	
KC	92.3%	7.7%	12.7%	
VNE	98.4%	1.6%	59.8%	
Cold War	84.6%	15.4%	12.7%	
Gulf War	100.0%	0.0%	3.9%	
Other			0.0%	
Dependent	0.0%	100.0%	6.9%	
TOTAL	88.2%	11.8%	n/a	



April 2023 Census Report, MVH D.J. Jacobetti

Michigan Veteran Homes DJ Jacobetti April 2023 Monthly Census Report

Facility Census Data				
	Facility Census on Last Day of:		% of EOM Census Current Month	End of Month Average YTD
	Current Month	Last Month		
TOTAL CENSUS	106	104	n/a	109
By Care Setting				
Skilled Nursing	103	101	97.2%	106
Domiciliary	3	3	2.8%	3
By War Era of Service				
WWII	5	5	4.7%	6
KC	16	17	15.1%	19
VNE	67	65	63.2%	64
Cold War	12	12	11.3%	12
GWE	2	1	1.9%	2
Other	0	0	0.0%	0
Dependent	4	4	3.8%	5
By Age				
Under 60	2	2	1.9%	2
60 - 79	57	54	53.8%	57
80+	47	48	44.3%	51
By Gender				
Male	100	98	94.3%	102
Female	6	6	5.7%	7

Admissions, Deaths, Discharges During Month			
	Current Month	Total YTD	Monthly Avg YTD
Admissions	8	33	4.7
Deaths	4	25	3.6
Forced Discharges (see memo)	0	0	0.0
Other Discharges	2	9	1.3

Resident Assessment & Admissions Application Processing		
	Current Month	Total YTD
Financial Reassessments Performed	7	165
Admission Applications Processed	13	62
Admission Applications Approved	10	44
Approved Applicants Admitted	8	33
Approved Applicants on Waitlist or Not Yet Ready for Admission	55	67
Admissions Applications Denied	1	2

Occupancy & Waitlist Rates					
	Avail. Beds	Waitlist	EOM Occupied	EOM % - Current	EOM % - Previous
Skilled Nursing	184	55	103	56.0%	80.2%
Domiciliary Care	22	0	3	13.6%	13.6%

Michigan Veteran Homes DJ Jacobetti

April 2023 Monthly Census Report

Detailed Census Data - By Care Setting				
Skilled Nursing Census	Total Census	%	Average I & A	
70-100% or Adjudicated	45	43.7%	(of total SN census)	n/a
Veteran (not 70-100 SCD)	54	52.4%	(of total SN census)	\$3,411.41
Dependent	4	3.9%	(of total SN census)	\$885.82
TOTAL Skilled Nursing Census	103	97.2%	(of TOTAL census)	n/a
Domiciliary Census	Total Census	%	Average I & A	
Veteran	3	100.0%	(of total Dom census)	\$1,978.67
Dependent	0		(of total Dom census)	
Total Domiciliary Census	3	2.8%	(of TOTAL census)	n/a

Detailed Census Data - Age & Gender				
Census by Age & Gender	Male	Female	Total	
Under 60	2	0	2	
60-79	53	4	57	
80+	45	2	47	
TOTAL	100	6	106	
% of Census	Male	Female	Total	
Under 60	100.0%	0.0%	1.9%	
60-79	93.0%	7.0%	53.8%	
80+	95.7%	4.3%	44.3%	
TOTAL	94.3%	5.7%	n/a	

Detailed Census Data - Era of Service & Gender				
Census by EOS & Gender	Male	Female	Total	
WWII	5	0	5	
KC	16	0	16	
VNE	66	1	67	
Cold War	11	1	12	
Gulf War Era	2	0	2	
Other	0	0	0	
Dependent	0	4	4	
TOTAL	100	6	106	
% of Census	Male	Female	Total	
WWII	100.0%	0.0%	4.7%	
KC	100.0%	0.0%	15.1%	
VNE	98.5%	1.5%	63.2%	
Cold War	91.7%	8.3%	11.3%	
Gulf War	100.0%	0.0%	1.9%	
Other			0.0%	
Dependent	0.0%	100.0%	3.8%	
TOTAL	94.3%	5.7%	n/a	



April 2023 Census Report, MVH at Grand Rapids

Michigan Veteran Homes at Grand Rapids

April 2023 Monthly Census Report

Facility Census Data				
	Facility Census on Last Day of:		% of EOM Census Current Month	End of Month Average YTD
	Current Month	Last Month		
TOTAL CENSUS	120	121	n/a	120
By Care Setting				
Skilled Nursing	120	121	100.0%	120
Domiciliary	n/a	n/a	n/a	n/a
By War Era of Service				
WWII	3	3	2.5%	4
KC	8	8	6.7%	8
VNE	78	79	65.0%	78
Cold War	19	20	15.8%	20
GWE	6	6	5.0%	6
Other	0	0	0.0%	0
Dependent	6	5	5.0%	5
By Age				
Under 60	3	4	2.5%	4
60 - 79	80	80	66.7%	80
80+	37	37	30.8%	36
By Gender				
Male	114	110	95.0%	110
Female	6	11	5.0%	10

Admissions, Deaths, Discharges During Month			
	Current Month	Total YTD	Monthly Avg YTD
Admissions	3	23	3.3
Deaths	3	11	1.6
Forced Discharges <i>(see memo)</i>	0	0	0.0
Other Discharges	1	2	0.3

Resident Assessment & Admissions Application Processing		
	Current Month	Total YTD
Financial Reassessments Performed	22	279
Admission Applications Processed	5	40
Admission Applications Approved	3	23
Approved Applicants Admitted	3	21
Approved Applicants on Waitlist or Not Yet Ready for Admission	85	194
Admissions Applications Denied	3	9

Occupancy & Waitlist Rates					
	Avail. Beds	Waitlist	EOM Occupied	EOM % - Current	EOM % - Previous
Skilled Nursing	128	85	120	93.8%	94.5%
Domiciliary Care	n/a	n/a	n/a	n/a	n/a

Michigan Veteran Homes at Grand Rapids
April 2023 Monthly Census Report

Detailed Census Data - By Care Setting				
Skilled Nursing Census	Total Census	%	Average I & A	
70-100% or Adjudicated	34	28.3%	(of total SN census)	n/a
Veteran (not 70-100 SCD)	80	66.7%	(of total SN census)	\$2,382.67
Dependent	6	5.0%	(of total SN census)	\$1,681.20
TOTAL Skilled Nursing Census	120	100.0%	(of TOTAL census)	n/a
Domiciliary Census	Total Census	%	Average I & A	
Veteran	n/a	n/a	(of total Dom census)	n/a
Dependent	n/a	n/a	(of total Dom census)	n/a
Total Domiciliary Census	n/a	n/a	(of TOTAL census)	n/a

Detailed Census Data - Age & Gender				
Census by Age & Gender	Male	Female	Total	
Under 60	3	0	3	
60-79	76	4	80	
80+	29	8	37	
TOTAL	108	12	120	
% of Census	Male	Female	Total	
Under 60	100.0%	0.0%	2.5%	
60-79	95.0%	5.0%	66.7%	
80+	78.4%	21.6%	30.8%	
TOTAL	90.0%	10.0%	n/a	

Detailed Census Data - Era of Service & Gender				
Census by EOS & Gender	Male	Female	Total	
WWII	3	0	3	
KC	8	0	8	
VNE	74	4	78	
Cold War	18	1	19	
Gulf War Era	5	1	6	
Other	0	0	0	
Dependent	6	0	6	
TOTAL	114	6	120	
% of Census	Male	Female	Total	
WWII	100.0%	0.0%	2.5%	
KC	100.0%	0.0%	6.7%	
VNE	94.9%	5.1%	65.0%	
Cold War	94.7%	5.3%	15.8%	
Gulf War	83.3%	16.7%	5.0%	
Other			0.0%	
Dependent	100.0%	0.0%	5.0%	
TOTAL	95.0%	5.0%	n/a	



Michigan Veteran Homes Vaccination Rates

MVH at Chesterfield Township		Apl-23	May-23	Jun-23
Members:	Vaccinated Against Influenza			
	Vaccinated Against COVID-19			
Staff:	Vaccinated Against Influenza			
	Vaccinated Against COVID-19			

MVH at D.J. Jacobetti		Apl-23	May-23	Jun-23
Members:	Vaccinated Against Influenza	91%		
	Vaccinated Against COVID-19	97.2%		
Staff:	Vaccinated Against Influenza	61%		
	Vaccinated Against COVID-19	98.1%		

MVH at Grand Rapids		Apl-23	May-23	Jun-23
Members:	Vaccinated Against Influenza	93%		
	Vaccinated Against COVID-19	98%		
Staff:	Vaccinated Against Influenza	70%		
	Vaccinated Against COVID-19	90%		



MVH Community Events 2023

Please see the below tentative dates for opportunities to participate in the Homes' community engagement events. These events will include members, family members, volunteers', staff, and donors. MVH leadership and MVFA board members are encouraged to attend.

Please contact Tiffany Carr for questions or details at carrt1@michigan.gov or 616-401-5150.

Note. All 3 Homes are requesting representatives from the MVFA Board and MVH Leadership to attend their volunteer appreciation banquets with possible speaking opportunities.

MVHGR

- May 24th – Flag Placement at the Cemetery with Scouts of America
- July 8th at 2:00 pm – Hebe Fountain Re-Dedication
- September 13th – Volunteer Appreciation Luncheon at MVHGR
- September 16th – POW/MIA Recognition Day
- November 11th – Veterans Day Celebration & Veterans 5K Walk/Run

MVHDJJ

- June 29th at 10 am – Charity Golf Outing at Marquette Golf Course
- July 12th – Volunteer Appreciation Luncheon at MVHDJJ
- August 16th – Veterans Carnival
- September 16th – POW/MIA Recognition Day
- November 11th – Veterans Day Celebration

MVHCT

- May 15-19th - Anniversary Celebration Week
- August 23rd 5-7pm – Volunteer Appreciation Banquet at MVHCT
- August - Luau
- September 16th – POW/MIA Recognition Day
- November 11th – Veteran's Day Celebration



MICHIGAN VETERAN HOMES

May 16, 2023

MVH Budget & Financial Oversight Committee

Report to Board of Directors -

The subcommittee met on 5/3/2023 with Chair Slagle, staffers: Erica Bobrowski, Jackie Huhn, Beth Simonton-Kramer, Anne Zerbe and DMVA CFO Christine Apostol.

1. FY2023 Budget
 - a. The FY23 projections have improved due to increased revenue projections (VA and Medicaid) and more precision in the expense projection. The estimated shortfall has dropped from \$10 million to \$7.6 million (Includes utilization of \$1.6 million of carry-forward revenue).
2. FY2024 Budget Development
 - a. The FY24 recommendation includes a \$10.9 million GF increase of which \$3 million is one-time funding for transitional costs. An additional \$586K GF baseline revision has been requested to cover the pay increases approved by the Civil Service Commission.
3. Charitable Funds Report – reviewed FY23 reports. Donations continue to increase, notably at MVHCT as community awareness expands.
4. Audit Update
 - a. FY2021 – final report is posted on the MVFA and OAG websites. Cost is finalized at \$108,000.
 - b. FY2022 – Financial Report is posted on MVFA and OAG websites. The Report on Internal Controls is not yet available. Estimated cost remains \$91,400.
5. Land acquisition for new Marquette Home
 - a. DTMB Real Estate Division is actively working on it. Multiple sites in the Marquette area have been identified.
6. VA State Home Construction Grant
 - a. The FY23 priority list has not been released yet, but is expected within a week. NASVH advocacy efforts resulted in \$910 million increase in the State Home Construction Grant program. All priority 1 projects will be funded.

**MICHIGAN VETERANS FACILITY AUTHORITY
STATEMENT OF NET ACTIVITIES ^(a)**

FY2023 AS OF 3/31/2023 ^(b)		REVENUES					NET
HOMES/PROGRAMS	EXPENSES	GENERAL FUND	VETERANS ADMINISTRATION	INCOME & ASSESSMENTS	TITLE XVIII MEDICARE	TITLE XIX MEDICAID	(EXPENSE) REVENUE
Michigan Veteran Homes at Chesterfield Township	\$ 27,831,841	\$ 9,493,932	\$ 10,828,340	\$ 1,568,198	\$ 174,000	\$ 2,025,913	\$ (3,741,458)
Michigan Veteran Homes DJ Jacobetti	23,574,193	8,030,324	11,193,062	2,457,089	555,394	2,494,643	1,156,319
Michigan Veteran Homes at Grand Rapids	35,150,001	15,728,500	9,504,305	1,903,845	474,123	3,980,535	(3,558,693)
Michigan Veteran Homes Administration	4,432,084	2,985,786	-	-	-	-	(1,446,298)
Veterans Cemetery	85,200	85,200	-	-	-	-	-
TOTAL	\$ 91,073,320	\$ 36,323,742	\$ 31,525,707	\$ 5,929,132	\$ 1,203,517	\$ 8,501,091	\$ (7,590,131)

^(a) This Statement of Net Activities does not include all activity under MVFA.

^(b) The Statement of Net Activities is a projection to the end of the fiscal year.

**Michigan Veteran Homes
Charitable Fund Report Summary
March 31, 2023**



	Beginning Balance 10/1/2022	Receipts YTD	Expenditures YTD	Ending Balance 3/31/2023
Michigan Veteran Homes at DJ Jacobetti	\$ 1,458,310.45	\$ 90,450.68	\$ 55,681.36	\$ 1,493,079.77
Michigan Veteran Homes at Grand Rapids	903,208.09	190,109.65	88,315.34	1,005,002.40
Michigan Veteran Homes at Chesterfield Township	55,587.05	40,952.59	29,950.49	66,589.15
Michigan Veteran Homes	1,338.91	8,101.99	95.08	9,345.82
Total	\$ 2,418,444.50	\$ 329,614.91	\$ 174,042.27	\$ 2,574,017.14



To: MVFA Board of Directors
From: MVFA Governance and Advocacy Committee
Date: April 11, 2023
Re: Board Report

BOTTOM LINE UP FRONT

The MVFA Governance and Advocacy Committee met on April 11, 2023; Chair Rutledge, MaryAnne Shannon, Brad Slagle, Anne Zerbe, Beth Simonton-Kramer, Ryan Engle, and Patty Altimore were in attendance.

The committee discussed Policy #015 – Executive Director/CEO, Evaluation Process policy for annual review by the MVFA Board of Directors.

After consideration and discussion, the MVFA Governance and Advocacy Committee recommends the following revision for board adoption:

- Policy #015 – Executive Director/CEO, Evaluation Process
Item 4 – Board Action
Addition of “the Office of the Governor” as a recipient of the Executive Director’s Evaluation Committee’s recommendations.

The committee also discussed the revision of bylaws to increase the number of members on committees to facilitate more board member involvement. This item was tabled and sent to the Executive Committee for review.

Beth Simonton-Kramer will provide board members with a policy revision map.

Brad Slagle added that his attendance at the NASVH Winter Conference was a valuable experience, and the team did an effective job on Capitol Hill. MaryAnne Shannon echoed Mr. Slagle, adding that board members should attend future conferences for this valuable experience.

Brad Slagle suggested that board members attend the upcoming Veterans Summit in May.

Lastly, Chair Rutledge suggested the development of a donor-sponsored video which tells the story of the Michigan Veteran Homes to include discussions with members and fundraising efforts.

NEXT STEPS

The MVFA Governance and Advocacy Committee will continue to review additional policies for adoption by the MVFA Board of Directors for 2023.



MICHIGAN VETERAN HOMES

A Place of Honor & Compassion

MICHIGAN VETERANS' FACILITY AUTHORITY

General: Executive Director/CEO, Evaluation Process

SEC

MVFA-GEN

POLICY

015

PAGE

1 of 3

PURPOSE

This document has been prepared for use by the Michigan Veterans' Facility Authority (MVFA) and is intended for internal use only. The purpose of this policy is to outline the parameters of the evaluation process for the MVH (Michigan Veteran Homes) Executive Director/CEO.

SCOPE

Pursuant to MCL 36.103(1) the MVFA is an autonomous entity within the Department of Military and Veteran Affairs.

The MVFA is charged with providing oversight and governance of Michigan veteran homes and veterans' facilities in this State as set forth in MCL 36.103(2). The MVFA exercises its duties through a Board of Directors under MCL 36.105.

Pursuant to MCL 36.105(9), the Executive Director/CEO of the MVFA is exempt from the classified state civil service and is appointed by and serves at the pleasure of the Governor. The Executive Director/CEO for the MVFA is entitled to compensation as determined annually by the MVFA through its board. See MCL 36.105(1), (9).

The Board is authorized under the Act to develop its own policies and procedures. MCL 36.105(13).

As part of the oversight responsibilities as set forth generally in MCL 36.105, the board will evaluate the Executive Director/CEO on an annual basis. The board's specific objective for this activity is to provide guidance and assistance designed to help the Executive Director/CEO achieve the highest degree of leadership success. This evaluation will also be used to determine whether adjustments shall be made to the Executive Director/CEO compensation. The evaluation shall be advisory in nature and the information will be provided to the Department of Military and Veterans Affairs Director upon adoption by the MVFA Board of Directors.

DEFINITIONS

None

STANDARDS

1. Michigan Veterans' Facility Authority Act (PA 560 of 2016), MCL 36.101, et seq.

GUIDELINES

1. Each calendar year, the chair of the MVFA will appoint a 3-person committee of board members to evaluate the Executive Director/CEO's job performance. This 3-person committee shall be known as the Executive Director Evaluation Committee. The board chair shall be included in discussions and the decision-making process if not serving as a committee member. Board members will be given the



MICHIGAN VETERANS' FACILITY AUTHORITY

General: Executive Director/CEO, Evaluation Process

SEC	POLICY	PAGE
MVFA-GEN	015	2 of 3

opportunity to give input to the evaluation process at one of the board's regularly scheduled meetings that are open to the public. The 3-person committee shall take minutes of each meeting, whether recorded or through writing, and those meeting minutes shall be preserved and subject to production pursuant to the Freedom of Information Act, MCL 15.231, et seq., unless an applicable exemption applies. The committee will address the following areas:

- a. An evaluation of the Executive Director/CEO's overall job performance
 - b. The establishment of new performance goals for the upcoming evaluation year
 - c. Make a recommendation on whether adjustments to the Executive Director/CEO's annual compensation are required.
2. EXECUTIVE DIRECTOR/CEO SELF APPRAISAL: No later than December 1st of each year, the board chair will request a self-appraisal from the Executive Director/CEO regarding the current year job performance. Once received, the chair will forward the self-appraisal to the Executive Director Evaluation Committee (EC) chair. The EC will then initiate a 360-performance evaluation with input from all board members.
3. PERFORMANCE GOALS: Two weeks prior to the last board meeting of each year, the Executive Director/CEO will provide the board with recommended organizational performance goals for the upcoming year. The MVFA will review and approve the goals; the goals must have measurable criteria. However, they may be modified at the sole discretion of the board based on changed circumstances. A review of the Executive Director/CEO's performance in achieving agreed upon goals will be used in conjunction with the next annual 360-evaluation.
4. BOARD ACTION: By the end of the first quarter of each calendar year, the Board will consider the Executive Director/CEO Evaluation Committee recommendation(s) at a meeting open to the public. If the Board concurs with the Executive Director's Evaluation Committee's recommendations, those recommendations will be forwarded to **the Office of the Governor** and Department of Veteran & Military Affairs Director. If the Board does not concur with the Evaluation Committee's recommendations, a revised recommendation will be provided at the next MVFA Board meeting open to the public. After deliberation, the board will take one of two possible actions:
- a. concur with the EC's recommendation(s)
 - b. do not concur.

Following the MVFA's final approval of the EC's recommendation(s), the board chair and the Executive Director/CEO Evaluation Committee chair will meet with the Executive Director/CEO to review the evaluation.



MICHIGAN VETERAN HOMES

A Place of Honor & Compassion

MICHIGAN VETERANS' FACILITY AUTHORITY General: Executive Director/CEO, Evaluation Process

SEC
MVFA-GEN

POLICY
015

PAGE
3 of 3

PROCEDURES

None

IMPLEMENTATION

1. The MVFA Board will maintain documentation outlining the appointment status, date of appointment, date of expiration, and information related to the provision under which the current MVH Executive Director/CEO was appointed.
2. The MVH shall maintain and post the Executive Director/CEO, Evaluation Process policy on the MVH website, established by the MVFA Board.

REFERENCES

1. Michigan Veterans' Facility Authority Act (PA 560 of 2016), MCL 36.101, et seq.

Michigan Veterans Facility Authority Board Member's Certification of Agreement

This policy, "MVFA-GEN 015 – Executive Director/CEO, Evaluation Process" was adopted by the MVFA Board of Directors on January 18, 2022, at a scheduled MVFA Board Meeting with a quorum present. This policy will be reviewed annually by the MVFA Board of Directors.

Month/Year	2023	2024	2025	2026	2027	2028
Reviewed						



New Home For Veterans



New Home For Veterans Construction Update

**Mike Hassan
28 March 2023**



Chesterfield Construction Update

Construction Contract Metrics:

▪ Contract No.	DTMB Y-18243
▪ Construction Contract Award Amount	\$65.50M
▪ COVID-19 Impact Change Order	\$137.48K
▪ Change order multi changes 1 & 2	\$336.03K
▪ Change Order 3	\$306.31K
▪ Change Order 4	\$302.30K
▪ Current Contract Amount	\$66.58M
▪ Award Date	26 April 2019
▪ Substantial Completion Date	Jan 2021
▪ Total Construction Change Orders:	\$1.1M or 1.7%
▪ Project Progress (As of 6/31/2022)	100% Compl/100% Schld

Cost ● Schedule ● Quality ● Overall ●

Total VA/SBA Project Budget: \$76,630,241.00

Administrative Expenses:	\$ 500,000.00
Design Contract:	\$ 3,972,084.00
Construction Contract:	\$64,212,676.00
FF&E:	\$ 4,743,773.00
Contingency:	\$ 3,201,708.00

Primary Contacts:





▪ MVH	Dr. Mike Hassan, (517) 275-2761
▪ DTMB	Ms. Jan Miller, (517) 388-6406
▪ TowerPinkster	Mr. Rob Courter, (269) 720-9935
▪ The Christman Company	Ms. Nikki Kerchner, (517) 449-9492
▪ IT PM	Ms. Laura Birchmeier, (517) 241-7723

VA Reimbursement Progress: \$45,451,921.09 or 98.5%

Payment No. 1 -- TP April 2019:	\$1,801,557.40
Payment No. 2 -- June 2019:	\$2,969,618.83
Payment No. 3 -- July 2019:	\$1,317,026.38
Payment No. 4 -- August 2019:	\$2,238,772.28
Payment No. 5 -- TP August 2019:	\$111,763.65
Payment No. 6 -- September 2019:	\$2,726,053.00
Payment No. 7 -- October 2019:	\$3,246,222.84
Payment No. 8 -- November 2019:	\$2,452,655.46
Payment No. 9 -- December 2019:	\$1,916,392.30
Payment No. 10 -- January 2020:	\$3,259,126.04
Payment No. 11 -- February 2020:	\$2,906,677.90
Payment No. 12 -- March 2020:	\$3,212,469.76
Payment No. 13 -- April 2020:	\$527,589.24
Payment No. 14 -- May 2020:	\$1,684,423.24
Payment No. 15 -- June 2020:	\$1,989,472.00
Payment No. 16 -- July 2020:	\$2,105,261.00
Payment No. 17 -- August 2020:	\$2,424,236.48
Payment No. 18 -- September 2020:	\$1,687,292.89
Payment No. 19 -- October 2020:	\$2,094,272.45
Payment No. 20 -- November 2020:	\$1,338,314.22
Payment No. 21 -- December 2020:	\$60,379.02
Payment No. 22 -- January 2021:	\$219,677.93
Payment No. 23 -- February 2021:	\$158,270.85
Payment No. 24 -- March/April 2021:	\$85,924.79
Payment No. 25 -- May 2021:	\$61,492.13 (incl \$58,536.11 Art)
Payment No. 26 -- June-Sep 21:	\$1,939,051.10 (\$54,419.37 Art)
Payment No. 27 -- October 2021:	\$569,893.44
Payment No. 28 -- November 2021:	\$50,041.28
Payment No. 29 -- December 2021:	\$219,569.05
Payment No. 30 -- January 2023:	\$79,424.19

Contract Metrics:

▪ Contract No.	DTMB Y-18242
▪ Contract Award Amount	\$53.4M
▪ COVID-19 Impact Change Order #5	\$81,700
▪ Current Contract Amount	\$53.5M
▪ Award Date	26 April 2019
▪ Substantial Completion Date	13 April 2021
▪ Project Progress (As of August 2022)	99% Compl/99% Schld

Cost  Schedule  Quality  Overall 

Total VA/SBA Project Budget: \$62,969,063.00

Administrative Expenses	\$ 500,000.00
Design Contract	\$ 2,948,278.00
Construction Contract	\$52,711,363.00
FF&E	\$ 4,181,654.00
Contingency	\$ 2,627,768.00

Primary Contacts:

▪ MVH	Dr. Mike Hassan, (517) 275-2761
▪ DTMB	Mr. Chris Kulhanek, (517-749-2610)
▪ TowerPinkster	Mr. Rob Courter, (269) 720-9935
▪ The Christman Company	Mr. Mike Tarwater, (616) 799-5959
▪ IT PM	Ms. Laura Birchmeier, (517) 241-7723

VA Reimbursement Progress: \$39,134,382.09 or 95.61%

Payment No. 1 -- April 2019: \$1,738,006.81
Payment No. 2 -- June 2019: \$2,088,293.15
Payment No. 3 -- July 2019: \$1,009,490.52
Payment No. 4 -- August 2019: \$993,203.77
Payment No. 5 -- TP August 2019: \$88,452.90
Payment No. 6 -- September 2019: \$1,214,289.88
Payment No. 7 -- October 2019: \$1,750,155.42
Payment No. 8 -- November 2019: \$1,014,411.20
Payment No. 9 -- December 2019: \$1,385,262.35
Payment No. 10 -- January 2020: \$1,410,994.94
Payment No. 11 -- February 2020: \$2,234,257.56
Payment No. 12 -- March 2020: \$2,483,325.59
Payment No. 13 -- April 2020: \$465,148.68
Payment No. 14 -- May 2020: \$2,327,534.42
Payment No. 15 -- June 2020: \$2,199,516.57
Payment No. 16 -- July 2020: \$1,324,019.28
Payment No. 17 -- August 2020: \$2,222,906.22
Payment No. 18 -- September 2020: \$1,812,711.92
Payment No. 19 -- October 2020: \$1,418,234.23
Payment No. 20 -- November 2020: \$1,949,760.46
Payment No. 21 -- December 2020: \$1,075,603.53
Payment No. 22 -- January 2021: \$728,778.29
Payment No. 23 -- February 2021: \$681,974.15
Payment No. 24 -- March 2021: \$586,323.09
Payment No. 25 -- April 2021: \$674,219.60
Payment No. 26 -- May 2021: \$235,935.49 (incl \$46,032.19 Art)
Payment No. 27 -- June-Sep 2021: \$1,668,405.12 (\$22,015.11 Art)
Payment No. 28 -- October 2021: \$664,272.89
Payment No. 29 -- November 2021: \$1,037,170.57
Payment No. 30 -- December 2021: \$339,696.40
Payment No. 31 -- June 2022: \$69,526.16
Payment No. 32 -- Aug 2022: \$175,224.63
Payment No. 33 -- January 2023: \$67,276.30

➤ **Current Activities – MVHCT**

➤ **Low Water Pressure Investigation**

- According to Chesterfield Township visit on 9/20/2022, the Township is experiencing low water pressure systemwide <35 PSI; The Township doesn't appear ready to address this low pressure at this time
- Propose solution: Install 100% redundant pressure booster pump and tank to achieve 65 PSI pressure
 - PO is being processed by MVHCT

➤ **New Maintenance/Warehouse Building**

- FY23 SOM enterprise-wide special maintenance funded in the amount of \$1,230,000
- DTMB-400 Approved; kickoff meeting held 7 Feb; RFP issued; Design firms visit 22 Feb 2023
- Proposals due 2 March 2023; Proposals review 9 March 2023; Design firm selected; Director approved
- Sidock Group Inc. selected; \$98,409.00; kick off meeting 6 April 2023

➤ **Current Activities – MVHGR**

➤ **New Pharmacy/Laundry/Office Bldg**

- FY23 SOM enterprise-wide special maintenance funded in the amount of \$3,100,000
- DTMB-400 Approved; RFP in progress
- Pre-RFP site visit meeting held 14 Feb 2023; RFP issued; site visit 3/23/2023; bids review mid April 2023

➤ **Columbarium Renderings**

- DTMB-400 Approved
- Site visit 10 Jan 2023; RFP issued; site visit 3/23/2023; bids review mid April 2023

➤ **Donation Center Demo – DTMB-0400 approved**

- Contract Modification#8 issued 7/20/2022 for \$149,775 to Christman (PO 22000008965)
- Two contracts awarded to ATC (PO 220000018066 \$8,550.00) for Air Monitoring and AAI (PO 22000001868 \$27,650.00) for Asbestos Abatement
- Demo in progress as of 29 November 2022; 90% Complete as of 14 Feb 2023

➤ **GR Fountain Foundation**

- Demo awarded to Christman under Modification #7 PO 220000008960
- Asbestos abatement awarded to AAI under PO 220000018066 for \$3,770.00; completed 26 Sep 2022
- Christman demo completed; Utilities runs completed; concrete foundation completed week of 28 Nov 2022
- 65% complete; remaining items to be completed in April 2023 when metal sides are returned

➤ **New Marquette Veteran Home**

- A-E RFQ issued 9/12/2022; committee selected 3 A-Es to proceed to the RFP phase.
- CM RFQ issued 9/26/2022; committee selected 2 CMs to proceed to the RFP phase.
- RFP for A-E and CM issued; A-E interviews 14 Nov 2022; CM interviews 9 Nov 2022
- Selection Made: Perkins Eastman as Designer; Christman as Construction Manager
- Christman CM (\$197,536.00) and Perkins Eastman (\$519,673.00) contracts approved and issued
- Design meeting every two weeks
- Design team tour of Chesterfield Home 17 Feb 2023
- Design team tour of Grand Rapids Home held 2 Mar 2023
- Direction given to proceed with two environmental assessment (Cliffs Dow and Meijer sites)
- Design requirement revisions: Three neighborhoods (two 18-room households each), maintenance/warehouse, & community center
- EGLE and Perkins Eastman started environmental assessment on both sites
 - EGLE contractor (Mannik & Smith Group) receive permission to enter Cliffs-Dow Site on 5/6 April 2023
 - Processing ROE for “Up the Sky” property

➤ **Donation Center Demo 2/14/2023**

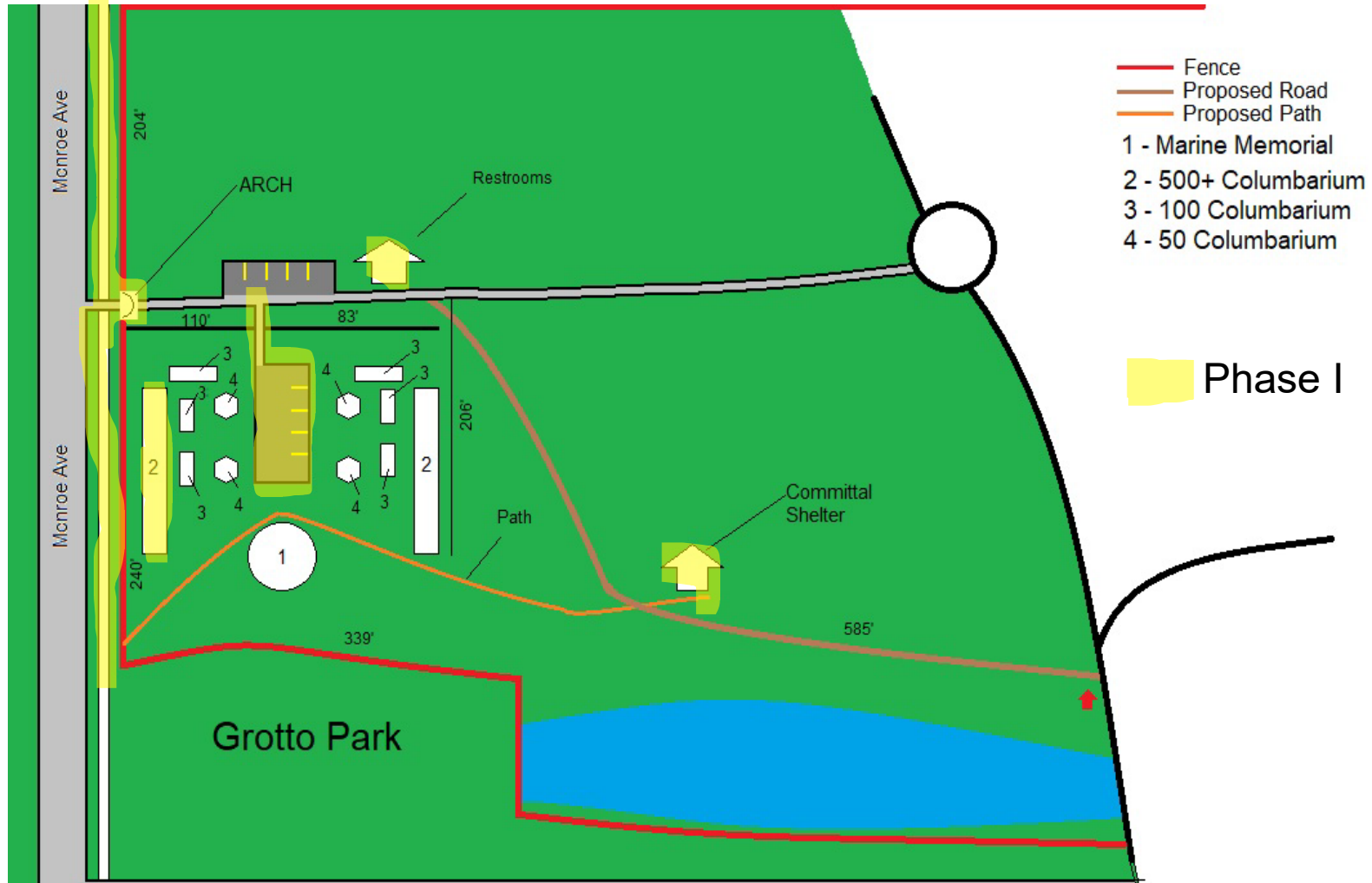


➤ **Fountain Foundation in Progress 12/8/2022**



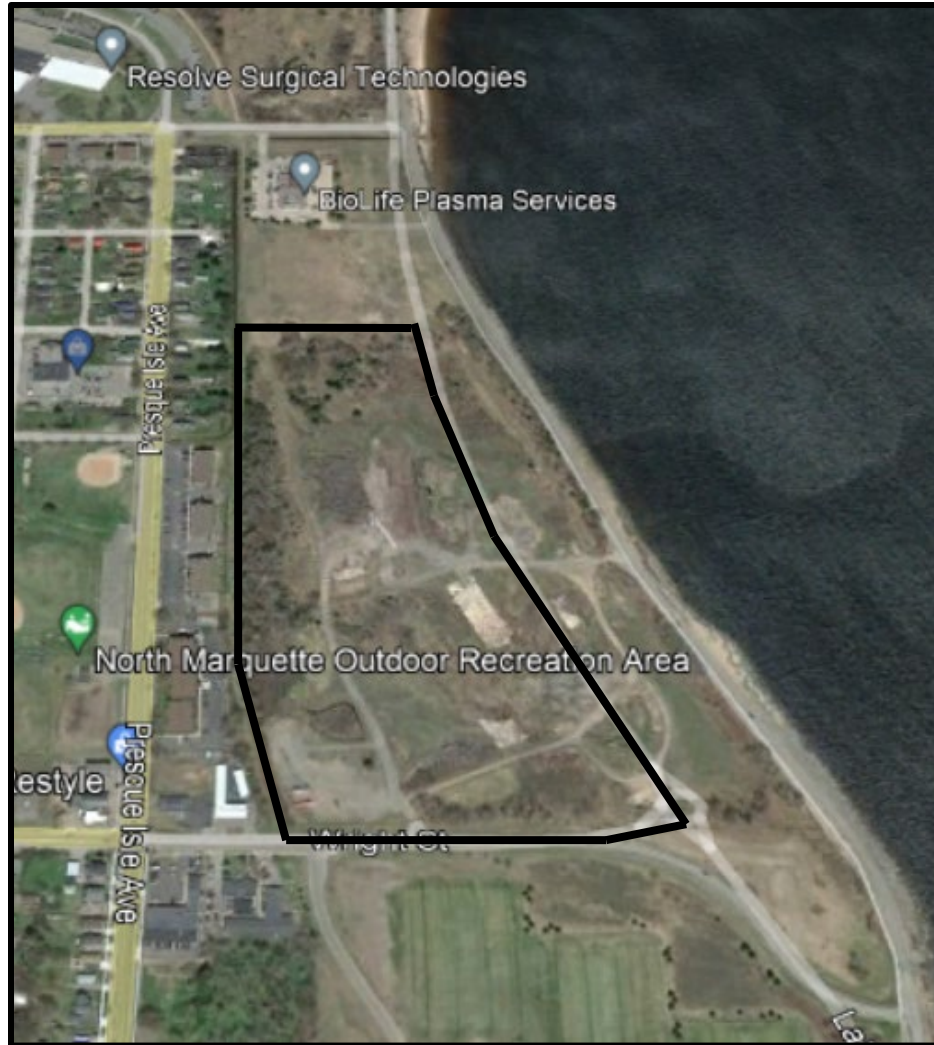
Columbarium Proposed Site Plan Grand Rapids

➤ Columbarium



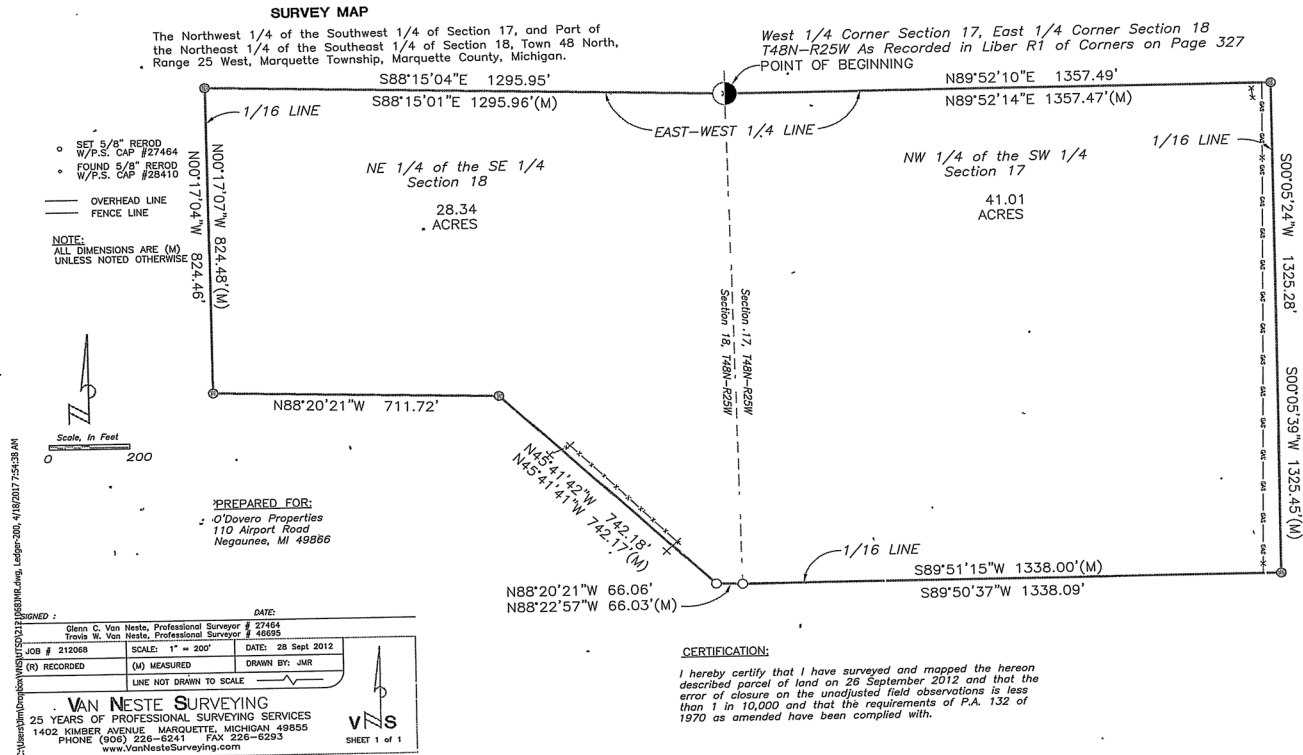
Marquette Option 1 Site (Cliffs-Dow)

➤ **Site Map**



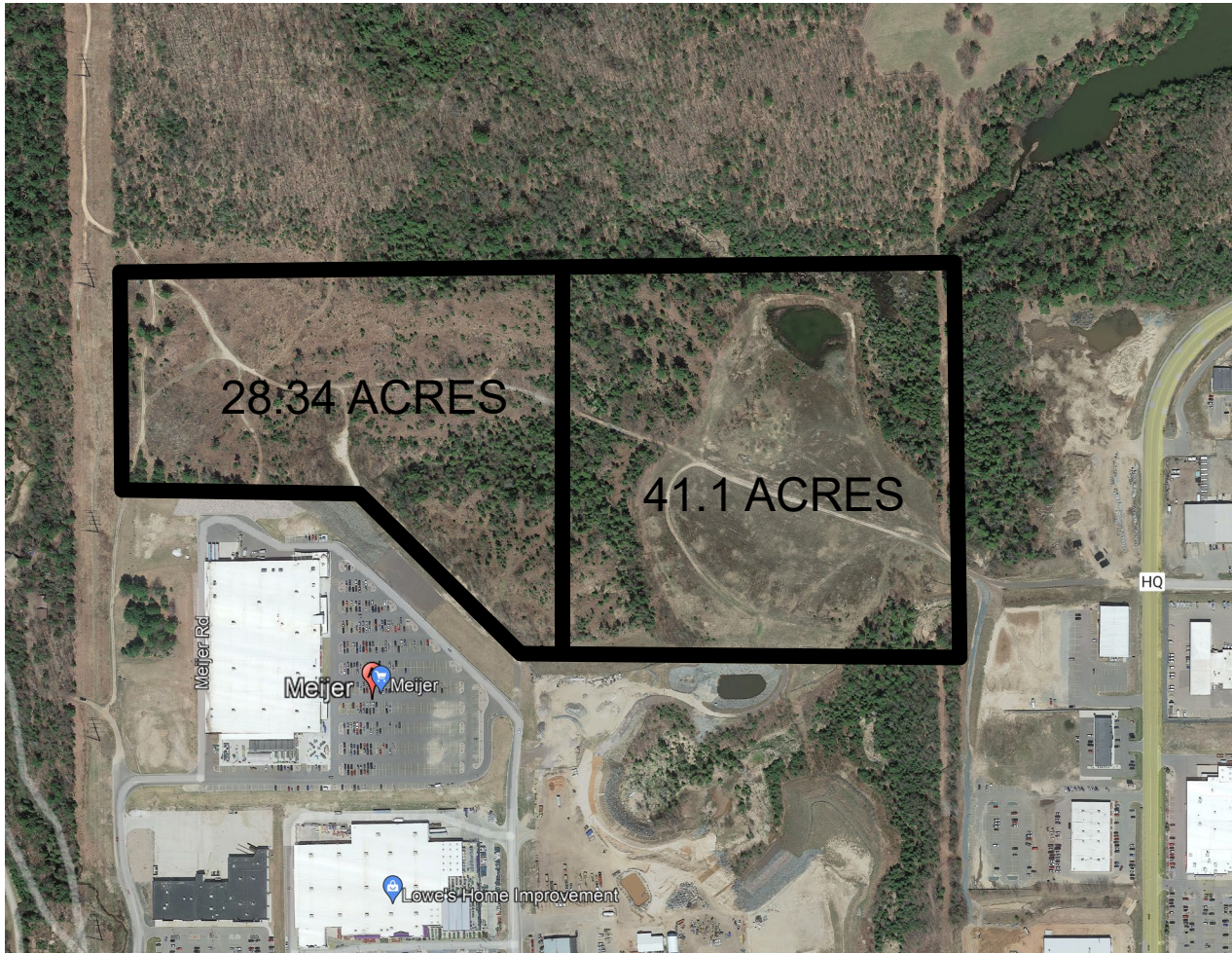
Marquette Option 2 Site (Up The Sky-Meijer)

➤ Survey Map



Marquette Option 2 Site (Up THE SKY)

► Approximate Site Border



New VA Grant Applications

➤ **Option 1:**

- **Pharmacy/Laundry project:**
 - **State share at 35%: \$3,100,000; VA share at 65%: \$5,757,142.86 for total project cost of \$8,857,142.86**
- **Maintenance/Warehouse:**
 - **State share at 35%: \$1,230,000; VA share at 65%: \$2,284,285.71 for total project cost of \$3,514,285.71**

➤ **Option 2:**

- **Pharmacy/Laundry project:**
 - **State share at 35%: \$1,085,000; VA share at 65%: \$2,015,000 for total project cost of \$3,100,000**
- **Maintenance/Warehouse:**
 - **State share at 35%: \$430,500; VA share at 65%: \$799,500 for total project cost of \$1,230,000**

- **Option 3: Pharmacy/Laundry Project:**

- **Project: \$**